UNITED STATES BANRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

PURDUE PHARMA L.P., et al.,

Debtors.1

Chapter 11

Case No. 19-23649 (RDD)

(Jointly Administered)

SEVENTH INTERIM FEE APPLICATION OF PJT PARTNERS LP AS INVESTMENT BANKER TO THE DEBTORS AND DEBTORS-IN-POSSESSION FOR ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND FOR THE REIMBURSEMENT OF ALL ACTUAL AND NECESSARY EXPENSES INCURRED FOR THE PERIOD OF OCTOBER 1, 2021 THROUGH JANUARY 31, 2022

SUMMARY SHEET

Name of Applicant: PJT Partners LP

Authorized to Provide

Professional Services to:

Debtors

Date of Retention: Order entered on January 9, 2020 approving the

retention of PJT Partners LP nunc pro tunc to

September 15, 2019 [Docket No. 728]

Period for Which Compensation

and Reimbursement is Sought: October 1, 2021 through January 31, 2022

Amount of Compensation Sought

as Actual, Reasonable, and Necessary: \$900,000.00

Amount of Expense Reimbursement Sought

as Actual, Reasonable, and Necessary: \$1,719.45

Amount of Cash Payment Sought: \$901,719.45

1 7

¹ The Debtors in these cases, along with the last four digits of each Debtor's registration number in the applicable jurisdiction, are as follows: Purdue Pharma L.P. (7484), Purdue Pharma Inc. (7486), Purdue Transdermal Technologies L.P. (1868), Purdue Pharma Manufacturing L.P. (3821), Purdue Pharmaceuticals L.P. (0034), Imbrium Therapeutics L.P. (8810), Adlon Therapeutics L.P. (6745), Greenfield BioVentures L.P. (6150), Seven Seas Hill Corp. (4591), Ophir Green Corp. (4594), Purdue Pharma of Puerto Rico (3925), Avrio Health L.P. (4140), Purdue Pharmaceutical Products L.P. (3902), Purdue Neuroscience Company (4712), Nayatt Cove Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), (0495), SVC Pharma LP (5717) and SVC Pharma Inc. (4014). The Debtors' corporate headquarters is located at One Stamford Forum, 201 Tresser Boulevard, Stamford, CT 06901.

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This is a ___ monthly __x interim ___ final application

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PJT Partners LP ("PJT") respectfully represents as follows:

I. Background

- 1. On September 15, 2019 (the "Petition Date"), each of the Debtors filed a voluntary petition for relief under chapter 11 of title 11 of the United States Code, 11 U.S.C. §§ 101 et seq., as amended (the "Bankruptcy Code"). The Debtors are operating their businesses and managing their properties as debtors-in-possession pursuant to §§ 1107(a) and 1108 of the Bankruptcy Code.
- 2. On November 5, 2019, the Debtors filed the *Debtors' Application to Employ PJT Partners LP as Investment Banker* Nunc Pro Tunc *to the Petition Date* [Docket No. 430] (the "<u>Retention Application</u>"), pursuant to which the Debtors sought authority to retain and employ

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PJT as its investment banker pursuant to the terms of an engagement agreement (the "Engagement Agreement") dated May 6, 2019. A copy of the Engagement Agreement was attached to the Retention Application.

- 3. On November 21, 2019, this Court entered the *Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals* [Docket No. 529] (the "<u>Procedures Order</u>") establishing procedures for interim compensation and reimbursement of out-of-pocket expenses for professionals.
- 4. On January 9, 2020, this Court entered the *Order Approving Debtors' Employment of PJT Partners LP as Investment Banker* Nunc Pro Tunc *to the Petition Date* [Docket No. 728] (the "Retention Order") approving the Retention Application and authorizing the retention and employment of PJT *nunc pro tunc* to the Petition Date, pursuant to the terms of the Engagement Agreement.
- 5. PJT submits this seventh interim fee application (the "Seventh Interim Fee Application") requesting the allowance of Monthly Fees (as defined herein) earned for investment banking services rendered by it as investment banker to the Debtors, and the reimbursement of out-of-pocket expenses incurred during the period of October 1, 2021 through January 31, 2022 (the "Seventh Interim Period").
- 6. Investment banking services and out-of-pocket expenses for which compensation and reimbursement are sought were rendered and expended on behalf of the Debtors pursuant to chapter 11 of the Bankruptcy Code.

II. The PJT Engagement

- 7. Pursuant to the Engagement Agreement, PJT was retained to provide the following services to the Debtors:²
 - (a) assist in the evaluation of the Debtors' businesses and prospects, opportunities and financial condition;
 - (b) assist in the evaluation of the Debtors' long-term business plan and related financial projections;
 - (c) assist in the development of presentations to the Debtors' Board of Directors, various creditors and other third parties;
 - (d) analyze the Debtors' financial liquidity;
 - (e) analyze various restructuring scenarios and the potential impact of these scenarios on the recoveries of those stakeholders impacted by the Restructuring;
 - (f) participate in negotiations among the Debtors and their creditors, and other interested parties;
 - (g) value securities offered by the Debtors in connection with a Restructuring;
 - (h) assist in arranging financing for the Debtors, as requested;
 - (i) provide expert witness testimony concerning any of the subjects encompassed by the other investment banking services;
 - (j) assist the Debtors in preparing marketing materials in conjunction with a possible Transaction:
 - (k) assist the Debtors in identifying potential buyers or parties in interest to a Transaction and assist in the due diligence process;
 - (l) assist and advise the Debtors concerning the terms, conditions and impact of any proposed Transaction; and
 - (m) provide such other advisory services as are customarily provided in connection with the analysis and negotiation of a transaction similar to a potential Restructuring and/or Transaction, as requested and mutually agreed.

² Capitalized terms used but not defined herein shall have the meanings provided thereto in the Engagement Agreement.

- 8. Pursuant to the Engagement Agreement, as approved by the Retention Order, the Debtors agreed to pay PJT as follows in consideration for the services rendered:³
 - (a) Monthly Fee. The Debtors shall pay PJT a monthly advisory fee (the "Monthly Fee") of \$225,000 per month. Fifty percent (50%) of all Monthly Fees paid to PJT between the period beginning on April 1, 2019 and ending on March 31, 2021 shall be credited against any Restructuring Fee (as described below).
 - (b) <u>Capital Raising Fee</u>. The Debtors shall pay PJT a capital raising fee (the "<u>Capital Raising Fee</u>") for any financing arranged by PJT, earned and payable in accordance with the Engagement Agreement as modified by the Retention Order. The Capital Raising Fee will be calculated as:
 - Senior Debt. 1.0% of the total issuance size of the senior debt financing;
 - Junior Debt. 3.0 of the total issuance size of the junior debt financing;
 - Equity Financing. 5.0% of the issuance amount for equity financing.
 - (c) <u>Restructuring Fee</u>. The Debtors shall pay PJT a restructuring fee equal to \$15,000,000.00 (the "<u>Restructuring Fee</u>") earned and payable upon the consummation of a Restructuring.
 - (d) <u>Transaction Fee</u>. Upon consummation of a Transaction, the Debtors shall pay PJT a transaction fee of 2.0% of the Transaction Value (the "<u>Transaction Fee</u>"); provided that, the Transaction Fee in respect of a Transaction involving (a) a sale of the products Lemborexant or Adhansia shall, in each case, not be less than \$1,500,000 (\$3,000,000 for a sale involving both products) or (b) a sale of the Debtors' over-the-counter drug business shall not be less than \$3,000,000 (each such fee, a "<u>Minimum Fee</u>").
 - Notwithstanding any provision on the Engagement Agreement to the contrary, the maximum aggregate amount payable to PJT in respect of all Restructuring Fees, Transaction Fees, and Capital Raising Fees, after giving effect to any crediting of other fees earned under the Engagement Letter, shall be \$23,500,000. For the avoidance of doubt, the foregoing cap on fees shall not include or affect any Monthly Fees due under the Engagement Agreement, the Debtors' obligations to pay PJT Partners' out-of-pocket expenses or the Debtors' obligations under and in respect of the Indemnification Agreement.
 - (e) Expense Reimbursement. In addition to the fees described above, the Debtors agree to reimburse PJT for all reasonable and documented out-of-pocket expenses incurred during this engagement, including, but not limited to, travel and lodging, direct identifiable data processing, document production, publishing services and communication charges, courier services, working meals, reasonable and documented fees and expenses of PJT's

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³ This description of PJT's compensation structure is for summary and illustrative purposes only. The terms of the Engagement Agreement and the Retention Order shall apply to any such compensation awarded to PJT.

counsel (without the requirement that the retention of such counsel be approved by the Court) and other necessary expenditures, payable upon rendition of invoices setting forth in reasonable detail the nature and amount of such expenses.

III. Services Provided by PJT during the Seventh Interim Period

- 9. PJT has rendered professional services to the Debtors as requested and in furtherance of the interests of the Debtors' estates. The variety and complexity of the issues in these chapter 11 cases and the need to act or respond to such issues on an expedited basis have required the expenditure of substantial time by PJT personnel. PJT respectfully submits that the professional services that it rendered on behalf of the Debtors were necessary and appropriate, and have directly contributed to the effective administration of these chapter 11 cases. The following summary of services rendered during the Seventh Interim Period is not intended to be an exhaustive description of the work performed but, rather, is merely an attempt to highlight certain of those areas in which PJT rendered services to the Debtors:
 - (a) assisting Debtors' management with various business and financial analyses;
 - (b) assisting Debtors' management in the evaluation of the Debtors' businesses prospects and opportunities;
 - (c) assisting in the development of financial data and presentations to the Debtors' Board of Directors;
 - (d) attending meetings of the Debtors' Board of Directors;
 - (e) presenting materials to advisors of various creditors;
 - (f) assisting the Debtors in responding to diligence requests from various creditors or other third parties;
 - (g) attending meetings and negotiations with counsel and financial advisors to various creditors;
 - (h) providing support to counsel with regard to various matters;
 - (i) attending various court hearings; and
 - (j) coordinating and participating in update calls with management and counsel regarding various case matters.

IV. The PJT Team

10. The investment banking services set forth above were performed primarily by: Jamie O'Connell, Partner; Joe Turner, Managing Director; Tom Melvin, Vice President; Jovana Arsic, Vice President; Lukas Schwarzmann, Analyst; and other PJT professionals as needed. Details of the background and experience of the professionals currently employed at PJT are provided in Appendix A.

V. PJT's Request for Allowance of Compensation and Reimbursement of Expenses

- 11. For the Seventh Interim Period, PJT seeks (a) allowance of Monthly Fees in the amount of \$900,000.00, and (b) the reimbursement of out-of-pocket expenses incurred in the amount of \$1,719.45. Although every effort has been made to include all expenses incurred during the Seventh Interim Period, some expenses might not be included in this Seventh Interim Fee Application due to delays caused in connection with the accounting and processing of such expenses. Accordingly, PJT reserves the right to make further application to this Court for allowance of such expenses incurred during the Seventh Interim Period but not included herein.
- 12. Invoices detailing the compensation earned, and the out-of-pocket expenses incurred during the Seventh Interim Period are attached hereto as <u>Appendix B</u>. A summary of all fees earned and out-of-pocket expenses incurred during the Seventh Interim Period is outlined below:

Advisory Periods	Advisory Fees	Out-of-Pocket Expenses	Amount Due
10/01/21 - 10/31/21	\$225,000.00	\$1,331.52	\$226,331.52
11/01/21 - 11/30/21	225,000.00	293.96	225,293.96
12/01/21 - 12/31/21	225,000.00	93.97	225,093.97
01/01/22 - 01/31/22	225,000.00	-	225,000.00
Total	\$900,000.00	\$1,719.45	\$901,719.45

13. PJT respectfully submits that the compensation requested for the services rendered by PJT to the Debtors during the Seventh Interim Period is fully justified and reasonable based upon (a) the complexity of the issues presented, (b) the skill necessary to perform the financial

advisory services properly, (c) the preclusion of other employment, (d) the customary fees charged to clients in non-bankruptcy situations for similar services rendered, (e) time constraints required by the exigencies of the case, and (f) the experience, reputation and ability of the professionals rendering services.

- 14. PJT respectfully submits that the services it has rendered to the Debtors have been necessary and in the best interests of the Debtors and the Debtors' estates. PJT respectfully submits that under the criteria normally examined in chapter 11 reorganization cases, the compensation requested by PJT is reasonable in light of the work performed by PJT during these chapter 11 cases.
- 15. The amount of fees sought in this Seventh Interim Fee Application and PJT's compensation practices are consistent with market practices both in and out of a bankruptcy context. PJT has never billed its clients based on the number of hours expended by its professionals. Accordingly, PJT does not have hourly rates for its professionals and PJT's professionals generally do not maintain detailed time records of the work performed for its clients. PJT has, however, maintained contemporaneous time records in one-half hour increments. Time records with respect to the 583.0 hours expended by PJT professionals in providing investment banking services to the Debtors during the Seventh Interim Period are provided in Appendix C.
- 16. A summary of hours expended by PJT professionals during the Seventh Interim Period is provided below:

Hours Expended By Professional

Professional	October 2021	November 2021	December 2021	January 2022	Total
Jamie O'Connell	6.5	13.0	8.5	17.0	45.0
Joe Turner	28.0	17.5	16.5	33.5	95.5
Tom Melvin	41.0	75.5	57.0	91.5	265.0
Jovana Arsic	10.0	10.0	15.0	18.0	53.0
Lukas Schwarzmann	22.0	29.5	34.0	39.0	124.5
Total	107.5	145.5	131.0	199.0	583.0

- 17. Out-of-pocket expenses incurred by PJT are charged to a client if out-of-pocket expenses are incurred for the client or are otherwise necessary in connection with services rendered for such particular client. PJT does not factor general overhead expenses into any disbursements charged to its clients in connection with chapter 11 cases. PJT has followed its general internal policies with respect to out-of-pocket expenses billed as set forth below, with any exceptions specifically explained.
 - (a) All cross-country airfare charges are based upon coach class rates.
 - (b) With respect to local travel, PJT's general policy enables employees to travel by taxi or, in certain circumstances private car service, to and from meetings while rendering services to a client on a client related matter, for which the client is charged. Further, and primarily for safety reasons, employees are permitted to charge to a client the cost of transportation home if an employee is required to work past 9:00 p.m. on weekdays on client specific matters.
 - (c) PJT's general policy permits its professionals to charge dinner meals to a client after working 3 hours beyond their regularly scheduled workday if an employee is required to provide services to the client during such dinnertime, and to charge meals on the weekend if an employee is required to provide services to a client on the weekend and spends at least 4 hours working.
 - (d) The External Research category of expenses includes charges from outside computer/electronic service companies that supply, for a fee, research and/or financial documents to PJT. The services provided by these companies primarily consist of the retrieval of financial documents from regulatory agencies and/or the retrieval of research that would not otherwise be available to PJT. The Internal Research category of expenses are the charges for time spent by PJT research staff in operating the computer/electronic terminals related to these computer/electronic service companies.
 - (e) The Publishing Services category of expenses includes charges for the production of textbased publications such as research reports and presentations, and printing and binding services.

18. All services for which PJT requests compensation were performed for and on behalf of the Debtors and not on behalf of any other person or stakeholder.

19. No agreement or understanding exists between PJT and any other entity for the sharing of compensation received or to be received for services rendered in or in connection with these proceedings.

VI. Requested Relief

WHEREFORE, PJT requests that the Court:

- (a) allow and grant interim approval of (i) Monthly Fees earned by PJT in the amount of \$900.000.00, and (ii) the reimbursement of out-of-pocket expenses incurred by PJT in the amount of \$1,719.45 for the Seventh Interim Period;
- (b) authorize and direct Debtors to pay PJT's allowed and unpaid fees and out-of-pocket expenses earned or incurred during the Seventh Interim Period as follows:

 Monthly Fees
 \$900,000.00

 Out-Of-Pocket Expenses
 1,719.45

 Amount Due PJT
 \$901,719.45

and

(c) grant such other and further relief as the Court deems just and proper.

Dated: March 15, 2022 PJT Partners LP
Investment Banker to the Debtors

By: /s/ John James O'Connell III

John James O'Connell III Partner 280 Park Avenue New York, NY 10017 (212) 364-7800

UNITED STATES BANRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

PURDUE PHARMA L.P., et al.,

Debtors.1

Chapter 11

Case No. 19-23649 (RDD)

(Jointly Administered)

CERTIFICATION UNDER GUIDELINES FOR FEES AND OUT-OF-POCKET EXPENSES FOR PROFESSIONALS IN RESPECT OF SEVENTH INTERIM APPLICATION OF PJT PARTNERS LP FOR ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF OUT-OF POCKET EXPENSES

John James O'Connell III, being duly sworn, deposes and says:

- 1. I am a partner with the applicant firm, PJT Partners LP ("PJT").
- 2. In accordance with the guidelines established by the Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy Cases, adopted by the Court on January 29, 2013 (updated as of June 17, 2013) (the "Local Guidelines"), the Office of the United States Trustee (the "UST Guidelines") and the Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses of Professionals [Docket No. 175] (the "Procedures Order," and together with the UST Guidelines and the Local Guidelines, the "Guidelines"), this certification is made with respect to PJT's seventh interim application, dated March 15, 2022 (the "Seventh Interim Fee

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¹ The Debtors in these cases, along with the last four digits of each Debtor's registration number in the applicable jurisdiction, are as follows: Purdue Pharma L.P. (7484), Purdue Pharma Inc. (7486), Purdue Transdermal Technologies L.P. (1868), Purdue Pharma Manufacturing L.P. (3821), Purdue Pharmaceuticals L.P. (0034), Imbrium Therapeutics L.P. (8810), Adlon Therapeutics L.P. (6745), Greenfield BioVentures L.P. (6150), Seven Seas Hill Corp. (4591), Ophir Green Corp. (4594), Purdue Pharma of Puerto Rico (3925), Avrio Health L.P. (4140), Purdue Pharmaceutical Products L.P. (3902), Purdue Neuroscience Company (4712), Nayatt Cove Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), (0495), SVC Pharma LP (5717) and SVC Pharma Inc. (4014). The Debtors' corporate headquarters is located at One Stamford Forum, 201 Tresser Boulevard, Stamford, CT 06901.

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Application"), for allowance of compensation earned and reimbursement of out-of-pocket

expenses incurred for the period of October 1, 2021 through January 31, 2022.

3. In respect of section B.1 of the Local Guidelines, I certify that:

a. I have read the Seventh Interim Fee Application;

b. To the best of my knowledge, information, and belief formed after reasonable

inquiry, the fees and disbursements sought fall within the Local Guidelines and

the UST Guidelines;

c. The fees and out-of-pocket expenses sought are customarily charged by PJT and

generally accepted by PJT's clients; and

d. In providing a reimbursable service, PJT does not make a profit on that service,

whether the service is performed by PJT in-house or through a third party.

4. With respect to Section B.2 of the Local Guidelines, I certify that, to the best of my

knowledge, information and belief, the Debtors and the United States Trustee for the Southern

District of New York (the "U.S. Trustee") have been provided with a statement of the fees

and out-of-pocket expenses incurred for each month subject to the Seventh Interim Fee

Application, although such statements may not have always been provided within the exact

timetables set forth in the Procedures Order.

5. With respect to section B.3 of the Local Guidelines, I certify that the Debtors and the

U.S. Trustee are each being provided with a copy of PJT's Seventh Interim Fee Application.

By: /s/ John James O'Connell III

John James O'Connell III

Partner

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APPENDIX A

Biographies of PJT Professionals

- Jamie O'Connell. Mr. O'Connell is a Partner in the Restructuring and Special Situations Group (RSSG), having joined the predecessor group of RSSG at Blackstone in 2004. Mr. O'Connell was a Senior Managing Director at Blackstone at the time of the group's spinoff to PJT in 2015. His chapter 11 experience includes Aegean Marine Petroleum Network Babcock & Wilcox, Central European Distribution Corp. (CEDC), Dow Corning, Excel Maritime Carriers, Genco Shipping & Trading, Mrs. Fields Famous Brands, Nautilus Holdings, New World Pasta, Overseas Shipholding Group (OSG), Simmons Bedding Company, Solutia, Specialty Products Holding Corp., Stearns Holdings, Targus, Toisa, Ultrapetrol, W. R. Grace & Co., and Winn-Dixie Stores. Before joining Blackstone, Mr. O'Connell worked at Dolphin Equity Partners LP and in the Corporate Recovery Services Group of Arthur Andersen LLP. He graduated magna cum laude from Notre Dame and received an MBA with honors from the Wharton School.
- Joe Turner. Mr. Turner is a Managing Director in the Restructuring and Special Situations Group (RSSG), having joined the predecessor group of RSSG at Blackstone in 2013. Mr. Turner initially began his career at the firm in Blackstone's London offices, before moving to New York shortly after the group's spinoff to PJT in 2015. While at Blackstone/PJT, Mr. Turner has assisted in advising on a variety of in and out-of-court restructuring transactions, including Afren Plc, Caesars Entertainment Corporation, Dannemora Minerals, Dubai World, Penn Virginia, rue21, SLS Las Vegas, Sports Authority and syncreon. Prior to joining Blackstone in 2013, Mr. Turner worked in Citigroup's London Leveraged Finance team. There, Mr. Turner helped execute a number of structured capital raisings for non-investment-grade borrowers, including AlgecoScotsman, Dixons Retail, Fiat SpA, Frigoglass and Orange Switzerland. Mr. Turner began his career in HSBC's Macroeconomic and Equity Strategy research team, covering a number of EMEA indices and listed companies. Previously, Mr. Turner graduated from The University of Bath with First Class Honours in Economics.
- Tom Melvin. Mr. Melvin is a Vice President in the Restructuring & Special Situations Group and has advised on a number of in and out-of-court restructuring transactions including PaperWorks Industries, Expanse Energy Solutions, Aspect Software and Legacy Reserves. Before joining PJT Partners in 2017, Tom worked as an investment banking analyst at an industry focused boutique in New York City, executing capital raising and merger and acquisition transactions in the healthcare and chemical industries. Prior to that Mr. Melvin was an associate at Deloitte. Tom graduated with High Honors from the University of Illinois where he obtained both a Bachelor's and Master's degree in Accountancy. He also received an MBA from Northwestern University's Kellogg School of Management where he completed majors in Finance and Health Enterprise Management. He is also a CPA.
- **Jovana Arsic.** Ms Arsic is an Vice President in the Restructuring & Special Situations Group. Ms. Arsic has previously been based in PJT Partners' London office, where she advised on variety of in and out-of-court restructuring transactions, including advising Extraordinary Commissioner of Agrokor on negotiations with creditors in €6.0bn quasi-

sovereign restructuring of the Croatian retailer, landlords to Arcadia on the £3.5bn CVA proposal of the leading UK high-street retailer and a group of bank lenders in the \$500m restructuring of DESS, ring-fenced subsidiary of SolstadFalstad, Norwegian offshore operator. Prior to joining PJT Partners in 2017, Jovana worked as an Investment Banking analyst in TMT and Oil & Gas teams of Citigroup London. Ms. Arsic received an MSc. in Finance in 2015 and a BSc. in Finance in 2012, both from Bocconi University in Milan, Italy.

• Lukas Schwarzmann. Mr. Schwarzmann is an Analyst in the Restructuring and Special Situations Group at PJT Partners. Mr. Schwarzmann graduated from Harvard University with a BA in Applied Mathematics.

APPENDIX B

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PJT Partners

PJ7
March 7, 2022

1,331.52

Jon Lowne Purdue Pharma LP 201 Tresser Boulevard Stamford, CT 06901-3431

Monthly Fee for the period of October 1, 2021 through October 31, 2021: \$ 225,000.00

Out-of-pocket expenses processed through October 25, 2021:⁽¹⁾

 Meals
 \$ 20.00

 Research
 1,311.52

Total Amount Due \$ 226,331.52

Invoice No. 10019422

PJT Partners LP

Finance Department - 17th Floor 280 Park Avenue New York, NY 10017 212 364-7800

PJTUSInvoicing@pjtpartners.com

⁽¹⁾ Expenses incurred, but not yet processed due to timing differences will be billed at a later date.

Purdue Pharma LP Summary of Expenses

Employee Meals
Research - Online Database
Total Expenses

GL Detail Oct-21			Total
		Expenses	
\$	20.00	\$	20.00
	1,311.52		1,311.52
\$	1,331.52	\$	1,331.52
Meal	s	\$	20.00
Resea			1,311.52
Total	Expenses	\$	1,331.52

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Purdue Pharma LP Detail of Expenses Processed Through October 25, 2021 Invoice No. 10019422

Employee Meals Turner (weeknight working dinner meal)	10/01/21 Subtotal - Employee Meals	20.00	\$ 20.00
Research - Online Database South (KLDiscovery electronic discovery and data recovery services) South (KLDiscovery electronic discovery and data recovery services)	07/01/21 - 07/31/21 ubtotal - Research - Online Database	1,311.52	1,311.52
	Total Expenses		\$ 1,331.52

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PJT Partners

PJ7
March 7, 2022

Jon Lowne Purdue Pharma LP 201 Tresser Boulevard Stamford, CT 06901-3431

Monthly Fee for the period of November 1, 2021 through November 30, 2021:

\$

225,000.00

Out-of-pocket expenses processed through November 24, 2021:⁽¹⁾

Communications Meals \$ 73.96 220.00

293.96

Total Amount Due

\$ 225,293.96

Invoice No. 10019774

PJT Partners LP

Finance Department - 17th Floor 280 Park Avenue New York, NY 10017 212 364-7800

PJTUSInvoicing@pjtpartners.com

⁽¹⁾ Expenses incurred, but not yet processed due to timing differences will be billed at a later date.

Purdue Pharma LP Summary of Expenses

		L Detail Nov-21	Total Expenses	
Communications	\$	73.96	\$	73.96
Employee Meals		220.00		220.00
Total Expenses	\$	293.96	\$	293.96
	Comm Meals	unications	\$	73.96 220.00
	Total F	Expenses	\$	293.96

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Purdue Pharma LP Detail of Expenses Processed Through November 24, 2021 Invoice No. 10019774

	Total Expenses	\$	293.96
	Subtotal - Employee Meals		220.00
Turner (weeknight working dinner meal)	08/10/21	20.00	
Turner (weeknight working dinner meal)	08/09/21	20.00	
Melvin (weeknight working dinner meal)	11/03/21	20.00	
Melvin (weeknight working dinner meal)	11/02/21	20.00	
Melvin (weeknight working dinner meal)	09/13/21	20.00	
Melvin (weeknight working dinner meal)	08/25/21	20.00	
Melvin (weeknight working dinner meal)	08/23/21	20.00	
Melvin (weeknight working dinner meal)	08/19/21	20.00	
Melvin (weeknight working dinner meal)	08/18/21	20.00	
Melvin (weeknight working dinner meal)	08/17/21	20.00	
Melvin (weeknight working dinner meal)	08/16/21	20.00	
Employee Meals			
	Subtotal - Communications	\$	73.96
Melvin (wi-fi access while traveling)	11/01/21	49.98	
Melvin (wi-fi access while traveling)	09/16/21	23.98	
Communications			

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PJT Partners

PJ7
March 7, 2022

Terrence Ronan Purdue Pharma LP 201 Tresser Boulevard Stamford, CT 06901-3431

Monthly Fee for the period of December 1, 2021 through December 31, 2021:

225,000.00

\$

Out-of-pocket expenses processed through December 22, 2021:⁽¹⁾

Communications Meals \$ 53.97 40.00

93.97

Total Amount Due

225,093.97

Invoice No. 10019812

PJT Partners LP

Finance Department - 17th Floor 280 Park Avenue New York, NY 10017 212 364-7800

PJTUSInvoicing@pjtpartners.com

⁽¹⁾ Expenses incurred, but not yet processed due to timing differences will be billed at a later date.

Purdue Pharma LP Summary of Expenses

	GI	GL Detail		Total
	Ι	Dec-21	Expenses	
Communications	\$	53.97	\$	53.97
Employee Meals		40.00		40.00
Total Expenses	\$	93.97	\$	93.97
	Commu Meals	ınications	\$	53.97 40.00
	Total E	xpenses	\$	93.97

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Purdue Pharma LP Detail of Expenses Processed Through December 22, 2021 Invoice No. 10019812

<u>Communications</u>				
Melvin (wi-fi access while traveling)	11/04/21	15.99		
Melvin (wi-fi access while traveling)	11/21/21	22.99		
Melvin (wi-fi access while traveling)	12/02/21	14.99	_	
	Subtotal - Communications		\$	53.97
Employee Meals				
Melvin (weeknight working dinner meal)	11/09/21	20.00		
Melvin (weeknight working dinner meal)	11/10/21	20.00	_	
	Subtotal - Employee Meals			40.00
	Total Expenses		\$	93.97

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PJT Partners



Terrence Ronan Purdue Pharma LP 201 Tresser Boulevard Stamford, CT 06901-3431

Monthly Fee for the period of January 1, 2022 through January 31, 2022:

\$ 225,000.00

Total Amount Due⁽¹⁾

\$ 225,000.00

Invoice No. 10020089

PJT Partners LP

Finance Department - 17th Floor 280 Park Avenue New York, NY 10017 212 364-7800 PJTUSInvoicing@pjtpartners.com

⁽¹⁾ Expenses incurred, but not yet processed due to timing differences will be billed at a later date.

APPENDIX C

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SUMMARY OF HOURS FOR THE PERIOD OF

OCTOBER 1, 2021 THROUGH OCTOBER 31, 2021

Professional	Title	Hours
Jamie O'Connell	Partner	6.5
Joe Turner	Managing Director	28.0
Tom Melvin	Vice President	41.0
Jovana Arsic	Associate	10.0
Lukas Schwarzmann	Analyst	22.0
	Total	107.5

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Professional	Date	Hours	Explanation
Jamie O'Connell	10/05/21	0.5	Dialed into Special Committee meeting
Jamie O'Connell	10/06/21	3.0	Dialed into Board of Directors meeting
Jamie O'Connell	10/07/21	0.5	Weekly update call with management and advisors
Jamie O'Connell	10/18/21	0.5	Call with J. Turner regarding business matter
Jamie O'Connell	10/19/21	1.0	Dialed into Board of Directors meeting
Jamie O'Connell	10/21/21	0.5	Weekly update call with management and advisors
Jamie O'Connell	10/26/21	0.5	Review and comment on draft fee statement
		6.5	

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Professional	Date	Hours	Explanation
Joe Turner	10/04/21	0.5	Review materials from Company management related to upcoming meetings
Joe Turner	10/04/21	0.5	Review request from AlixPartners
Joe Turner	10/05/21	1.0	Dialed into Special Committee meeting
	10/06/21	5.0	Dialed into Special Committee meeting Dialed into Board meeting (inc. prep time)
Joe Turner			
Joe Turner	10/07/21	1.0	Weekly call with debtor advisors and Company management
Joe Turner	10/07/21	0.5	Review draft materials from DPW
Joe Turner	10/12/21	2.0	Dialed into scheduling conference
Joe Turner	10/14/21	3.0	Dialed into court hearing
Joe Turner	10/14/21	1.0	Weekly call with debtor advisors and Company management
Joe Turner	10/18/21	0.5	Review request from Company management
Joe Turner	10/18/21	1.0	Update call with Company regarding certain assets
Joe Turner	10/18/21	1.0	Review response to request from Company management
Joe Turner	10/19/21	1.0	Dialed into Board meeting
Joe Turner	10/19/21	0.5	Review response to request from Company management
Joe Turner	10/21/21	1.0	Weekly call with debtor advisors and Company management
Joe Turner	10/21/21	0.5	Review request for data from Company Management
Joe Turner	10/22/21	1.0	E-mail and phone correspondence with internal team regarding certain diligence items
Joe Turner	10/25/21	1.0	Review of certain diligence responses
Joe Turner	10/26/21	1.0	Review request for data from DPW
Joe Turner	10/28/21	1.0	Weekly call with debtor advisors and Company management
Joe Turner	10/28/21	1.5	Review of materials provided by DPW
Joe Turner	10/28/21	0.5	Update call with Company regarding certain assets
Joe Turner	10/29/21	1.5	Review of materials prepared by Company management in preparation for upcoming meetings
Joe Turner	10/29/21	0.5	E-mail correspondence with DPW and AlixPartners related to request from DPW
		28.0	

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Professional	Date	Hours	Explanation	
Thomas Melvin	10/04/21	1.0	Review materials from Company management related to upcoming meetings	
Thomas Melvin	10/04/21	0.5	Review request from AlixPartners	
Thomas Melvin	10/04/21	0.5	E-mail correspondence with AlixPartners regarding requested analysis	
Thomas Melvin	10/05/21	1.0	Dialed into Special Committee meeting	
Thomas Melvin	10/06/21	2.0	Dialed into Board meeting	
Thomas Melvin	10/06/21	0.5	Prepare and review agenda for weekly call	
Thomas Melvin	10/07/21	1.0	Weekly call with debtor advisors and Company management	
Thomas Melvin	10/07/21	0.5	Review draft materials from DPW	
Thomas Melvin	10/12/21	2.0	Dialed into scheduling conference	
Thomas Melvin	10/14/21	3.0	Dialed into court hearing	
Thomas Melvin	10/14/21	1.0	Weekly call with debtor advisors and Company management	
Thomas Melvin	10/18/21	1.0	Review request from Company management	
Thomas Melvin	10/18/21	1.5	Review response to request from Company management	
Thomas Melvin	10/19/21	1.0	Dialed into Board meeting	
Thomas Melvin	10/19/21	1.0	Review request from Company management	
Thomas Melvin	10/19/21	1.0	Review response to request from Company management	
Thomas Melvin	10/20/21	1.0	Prepare and review agenda for weekly call	
Thomas Melvin	10/20/21	1.0	E-mail and phone correspondence with internal team and AlixPartners regarding upcoming meeting	
Thomas Melvin	10/21/21	1.0	Weekly call with debtor advisors and Company management	
Thomas Melvin	10/21/21	0.5	Review request for data from Company Management	
Thomas Melvin	10/21/21	1.5	Identify, updated and provide details requested by Company management	
Thomas Melvin	10/22/21	1.0	Internal discussions with team regarding data tracking analysis	
Thomas Melvin	10/22/21	1.0	E-mail and phone correspondence with internal team regarding requested materials	
Thomas Melvin	10/25/21	2.5	Preparation and review of requested documentation	
Thomas Melvin	10/26/21	1.0	Review request for data from DPW	
Thomas Melvin	10/26/21	0.5	E-mail correspondence with AlixPartners and DPW regarding DPW request	
Thomas Melvin	10/27/21	2.0	Aggregation of filed details for process documentation	
Thomas Melvin	10/28/21	1.0	Weekly call with debtor advisors and Company management	
Thomas Melvin	10/28/21	0.5	Review weekly agenda from AlixPartners	
Thomas Melvin	10/28/21	3.0	E-mail correspondence with DPW and AlixPartners and research related to future emergence	
Thomas Melvin	10/28/21	1.5	Review of materials provided by DPW	
Thomas Melvin	10/28/21	1.5	Review of materials provided by Company management related to insurance	

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Professional	Date	Hours	Explanation	
Thomas Melvin	10/29/21	1.5	Review of materials prepared by Company management in preparation for upcoming meetings	
Thomas Melvin	10/29/21	0.5	E-mail correspondence with DPW and AlixPartners related to request from DPW	
		41.0		

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Professional	Date	Hours	Explanation
Jovana Arsic	10/07/21	1.0	Weekly call with debtor advisors and Company management
Jovana Arsic	10/12/21	2.0	Dialed into scheduling conference
Jovana Arsic	10/14/21	2.0	Dialed into court hearing
Jovana Arsic	10/14/21	1.0	Weekly call with debtor advisors and Company management
Jovana Arsic	10/18/21	1.0	Review response to request from Company management
Jovana Arsic	10/19/21	1.0	Review response to request from Company management
Jovana Arsic	10/21/21	1.0	Weekly call with debtor advisors and Company management
Jovana Arsic	10/28/21	1.0	Weekly call with debtor advisors and Company management
		10.0	

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Professional	Date	Hours	Explanation
Lukas Schwarzmann	10/07/21	1.0	Biweekly call
Lukas Schwarzmann	10/14/21	1.0	Biweekly call
Lukas Schwarzmann	10/18/21	4.0	Financial Analysis
Lukas Schwarzmann	10/19/21	4.0	Financial Analysis
Lukas Schwarzmann	10/20/21	3.0	Financial Analysis
Lukas Schwarzmann	10/21/21	1.0	Biweekly call
Lukas Schwarzmann	10/22/21	2.0	Financial Analysis
Lukas Schwarzmann	10/28/21	3.0	Financial Analysis
Lukas Schwarzmann	10/28/21	1.0	Biweekly call
Lukas Schwarzmann	10/29/21	2.0	Financial Analysis
		22.0	

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SUMMARY OF HOURS FOR THE PERIOD OF **NOVEMBER 1, 2021 THROUGH NOVEMBER 30, 2021**

Professional	Title	Hours
Jamie O'Connell	Partner	13.0
Joe Turner	Managing Director	17.5
Tom Melvin	Vice President	75.5
Jovana Arsic	Associate	10.0
Lukas Schwarzmann	Analyst	29.5
	Total	145.5

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Professional	Date	Hours	Explanation
Jamie O'Connell	11/01/21	0.5	Dialed into Board call
Jamie O'Connell	11/02/21	0.5	Dialed into Special Committee call
Jamie O'Connell	11/08/21	3.0	Participated in informational session for new board members
Jamie O'Connell	11/09/21	2.0	Dialed into hearing regarding stay pending appeal motions
Jamie O'Connell	11/11/21	0.5	Status call with team regarding plan process
Jamie O'Connell	11/12/21	0.5	Conference call with advisors regarding plan process
Jamie O'Connell	11/15/21	0.5	Review and comment on draft fee application
Jamie O'Connell	11/15/21	0.5	Call with J. Turner regarding draft presentation
Jamie O'Connell	11/17/21	2.5	Dialed into Board call
Jamie O'Connell	11/18/21	0.5	Weekly update call
Jamie O'Connell	11/18/21	0.5	Dialed into omnibus hearing
Jamie O'Connell	11/29/21	0.5	Review and comment on draft fee statement
Jamie O'Connell	11/30/21	1.0	Dialed into District Court hearing
		13.0	

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Professional	Date	Hours	Explanation
	11/01/01	0.5	
Joe Turner	11/01/21	0.5	Various communications relating to financial analyses
Joe Turner	11/01/21	1.5	Dialed into Board call, inc. prep time
Joe Turner	11/02/21	0.5	Dialed into Special Committee call
Joe Turner	11/02/21	2.0	Review of various business plan materials
Joe Turner	11/05/21	1.5	Prep for session with new board members
Joe Turner	11/09/21	2.0	Dialed into hearing regarding stay pending appeal motions
Joe Turner	11/09/21	0.5	Various communications relating to financial analyses
Joe Turner	11/11/21	0.5	Status call with team regarding plan process
Joe Turner	11/12/21	0.5	Conference call with advisors regarding plan process
Joe Turner	11/14/21	2.0	Review and comment on draft financial presentation
Joe Turner	11/15/21	1.5	Review and comment on draft financial presentation
Joe Turner	11/15/21	0.5	Call with J. O'Connell regarding draft presentation
Joe Turner	11/16/21	1.0	Review and comment on draft financial presentation
Joe Turner	11/18/21	1.0	Various communications relating to financial analyses
Joe Turner	11/19/21	0.5	Various communications relating to financial analyses
Joe Turner	11/28/21	0.5	Review of draft fee statement
Joe Turner	11/30/21	1.0	Dialed into District Court hearing
		17.5	

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PJT PARTNERS LP

Professional	Date	Hours	Explanation
Thomas Melvin	11/01/21	1.5	Research related to upcoming Board meeting
Thomas Melvin	11/01/21	1.0	Dialed into Board meeting
Thomas Melvin	11/01/21	1.0	E-mail correspondence with AlixPartners and Company management regarding various matters
Thomas Melvin	11/01/21	1.0	Research related to presentation slides
Thomas Melvin	11/01/21	1.0	Review of AlixPartners analysis
Thomas Melvin	11/02/21	1.0	Dialed into Special Committee meeting
Thomas Melvin	11/02/21	1.0	Research and review related to presentation slides
Thomas Melvin	11/02/21	0.5	Review of e-mail correspondence related to IACs
Thomas Melvin	11/02/21	1.0	Review of draft business plan slides from Company management
Thomas Melvin	11/03/21	1.0	Research and review related to presentation slides
Thomas Melvin	11/03/21	1.5	Update and review presentation slide requests from Company management
Thomas Melvin	11/03/21	0.5	Preparation and review of weekly call agenda
Thomas Melvin	11/03/21	1.5	Review of draft business plan presentation from Company management
Thomas Melvin	11/04/21	1.0	Weekly call with debtor advisors and Company management
Thomas Melvin	11/04/21	1.0	Call with Company management, AlixPartners and creditor financial advisors regarding various matters
Thomas Melvin	11/04/21	1.0	Review of creditor financial advisor diligence request
Thomas Melvin	11/04/21	1.5	E-mail correspondence with Company management regarding creditor advisor diligence requests
Thomas Melvin	11/05/21	0.5	Call with AlixPartners and creditor financial advisors regarding various matters
Thomas Melvin	11/05/21	1.0	Calls with internal team regarding financial analyses
Thomas Melvin	11/07/21	0.5	Review request from Company management
Thomas Melvin	11/08/21	0.5	Calls with internal team regarding financial analyses
Thomas Melvin	11/08/21	3.0	Attended Company presentation to prospective Board members
Thomas Melvin	11/08/21	1.0	Review request from Company management
Thomas Melvin	11/08/21	1.0	E-mail Correspondence with Company management regarding financial analysis requests
Thomas Melvin	11/08/21	1.5	Review of draft business plan slides from Company management
Thomas Melvin	11/09/21	3.5	Dialed into court hearing
Thomas Melvin	11/09/21	1.5	Prepare and review slide update requests from Company management
Thomas Melvin	11/09/21	2.5	Review of draft business plan slides from Company management
Thomas Melvin	11/10/21	0.5	Call with Company management regarding budget presentation
Thomas Melvin	11/10/21	1.0	Prepare and review slide update requests from Company management
Thomas Melvin	11/10/21	1.5	Review of draft business plan slides from Company management
Thomas Melvin	11/10/21	0.5	E-mail correspondence with internal team regarding various matters

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Professional	Date	Hours	Explanation
m	11/10/21	0.5	
Thomas Melvin	11/10/21	0.5	E-mail correspondence with Company management regarding various analyses
Thomas Melvin	11/10/21	0.5	Review AlixPartners analysis
Thomas Melvin	11/10/21	0.5	E-mail correspondence with DPW regarding court hearing timeline and process
Thomas Melvin	11/10/21	0.5	Review materials from Company management related to business development
Thomas Melvin	11/11/21	1.0	Weekly call with debtor advisors and Company management
Thomas Melvin	11/11/21	0.5	Call with Company management regarding business development
Thomas Melvin	11/11/21	1.5	Calls with internal team regarding financial analysis and other matters
Thomas Melvin	11/11/21	1.0	Review analysis requested by Company management
Thomas Melvin	11/11/21	1.5	Review draft budget presentation slides
Thomas Melvin	11/11/21	1.0	E-mail correspondence with Company management and internal team regarding various analyses
Thomas Melvin	11/11/21	0.5	Review AlixPartners analysis
Thomas Melvin	11/12/21	1.0	Call with AlixPartners and DPW regarding various matters
Thomas Melvin	11/12/21	1.0	Review materials from Company management related to upcoming meetings
Thomas Melvin	11/12/21	2.0	Prepare and review presentation for upcoming meeting
Thomas Melvin	11/13/21	1.5	Prepare and review presentation for upcoming meeting
Thomas Melvin	11/14/21	1.0	Prepare and review presentation for upcoming meeting
Thomas Melvin	11/15/21	0.5	Call with AlixPartners and DPW regarding various matters
Thomas Melvin	11/15/21	0.5	Call with Company management regarding business development
Thomas Melvin	11/15/21	1.5	Research related to various matters
Thomas Melvin	11/15/21	1.5	Prepare and review presentation for upcoming meeting
Thomas Melvin	11/16/21	1.0	Call with AlixPartners, DPW and Company management regarding various matters
Thomas Melvin	11/16/21	0.5	Call with internal team member regarding financial analysis and upcoming meetings
Thomas Melvin	11/16/21	1.5	Prepare and review presentation for upcoming meeting
Thomas Melvin	11/16/21	1.0	E-mail correspondence with internal team and DPW related to draft presentation
Thomas Melvin	11/16/21	1.5	Review of draft business plan slides from Company management
Thomas Melvin	11/17/21	2.5	Attended Board meeting
Thomas Melvin	11/17/21	1.0	Review of draft business plan slides from Company management
Thomas Melvin	11/17/21	2.0	Prepare and review presentation for upcoming meeting
Thomas Melvin	11/18/21	1.0	Weekly call with debtor advisors and Company management
Thomas Melvin	11/18/21	1.0	Call with AlixPartners, DPW, Company management and creditor advisors regarding various matters
Thomas Melvin	11/19/21	0.5	Call with internal team member regarding various work streams
Thomas Melvin	11/19/21	1.0	Review AlixPartners analysis

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Professional	Date	Hours	Explanation
Thomas Melvin	11/24/21	0.5	Review of materials requested by Company management
Thomas Melvin	11/24/21	1.0	Review of materials prepared by AlixPartners for upcoming meetings
Thomas Melvin	11/24/21	0.5	E-mail correspondence with AlixPartners and internal team regarding various matters
Thomas Melvin	11/29/21	0.5	Call with internal team member regarding financial analysis and upcoming meetings
Thomas Melvin	11/30/21	1.0	Dialed into court hearing
		75.5	

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Professional	Date	Hours	Explanation
Jovana Arsic	11/04/21	1.0	Weekly call with debtor advisors and Company management
			•
Jovana Arsic	11/09/21	2.0	Dialed into hearing regarding stay pending appeal motions
Jovana Arsic	11/11/21	1.0	Weekly call with debtor advisors and Company management
Jovana Arsic	11/14/21	2.0	Work on draft financial presentation
Jovana Arsic	11/16/21	1.0	Call with AlixPartners, DPW and Company management regarding various matters
Jovana Arsic	11/16/21	1.0	Review and comment on draft financial presentation
Jovana Arsic	11/18/21	1.0	Weekly call with debtor advisors and Company management
Jovana Arsic	11/30/21	1.0	Dialed into court hearing
		10.0	

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Professional	Date	Hours	Explanation
Lukas Schwarzmann	11/03/21	2.0	Financial Analysis
Lukas Schwarzmann	11/04/21	1.0	Biweekly call
Lukas Schwarzmann	11/04/21	3.0	Financial Analysis
Lukas Schwarzmann	11/08/21	4.0	Financial Analysis
Lukas Schwarzmann	11/09/21	5.0	Financial Analysis
Lukas Schwarzmann	11/10/21	5.0	Financial Analysis
Lukas Schwarzmann	11/11/21	1.5	Biweekly call
Lukas Schwarzmann	11/11/21	0.5	Call with company finance team
Lukas Schwarzmann	11/11/21	4.0	Financial Analysis
Lukas Schwarzmann	11/12/21	0.5	Catch up call among advisors
Lukas Schwarzmann	11/15/21	0.5	Call with company finance team
Lukas Schwarzmann	11/16/21	1.0	Catch up call
Lukas Schwarzmann	11/17/21	0.5	Call with operational advisors
Lukas Schwarzmann	11/18/21	1.0	Biweekly call
		29.5	

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SUMMARY OF HOURS FOR THE PERIOD OF **DECEMBER 1, 2021 THROUGH DECEMBER 31, 2021**

Professional	Title	Hours
Jamie O'Connell	Partner	8.5
Joe Turner	Managing Director	16.5
Tom Melvin	Vice President	57.0
Jovana Arsic	Associate	15.0
Lukas Schwarzmann	Analyst	34.0
	Total	131.0

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Professional	Date	Hours	Explanation
Jamie O'Connell	12/02/21	1.0	Weekly update call
Jamie O'Connell	12/09/21	0.5	Weekly update call
Jamie O'Connell	12/09/21	0.5	Call with management regarding various matters
Jamie O'Connell	12/16/21	0.5	Weekly update call
Jamie O'Connell	12/17/21	3.5	Board call
Jamie O'Connell	12/20/21	1.0	Call with management regarding various matters
Jamie O'Connell	12/21/21	0.5	Review and comment on draft fee statement
Jamie O'Connell	12/30/21	1.0	Special committee call
		8.5	

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Professional	Date	Hours	Explanation
Joe Turner	12/02/21	1.0	Weekly update call
Joe Turner	12/02/21	0.5	Various communications regarding financial item
Joe Turner	12/02/21	2.0	Review of various financial items
Joe Turner	12/08/21	0.5	Call with legal advisors regarding company IP
Joe Turner	12/09/21	0.5	Weekly update call
Joe Turner	12/09/21	0.5	Call with management regarding various matters
Joe Turner	12/10/21	1.0	Calls and emails regarding BD opportunity
Joe Turner	12/16/21	0.5	Weekly update call
Joe Turner	12/17/21	2.5	Review of various financial items
Joe Turner	12/17/21	4.5	Board call (inc. prep)
Joe Turner	12/20/21	1.0	Call with management regarding various matters
Joe Turner	12/20/21	0.5	Various communications regarding financial item
Joe Turner	12/27/21	0.5	Various communications regarding meeting scheduling/agendas
Joe Turner	12/30/21	1.0	Special committee call
		16.5	

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Professional	Date	Hours	Explanation
Thomas Melvin	12/01/21	0.5	Prepare and review agenda for weekly call
Thomas Melvin	12/01/21	1.0	Weekly call with Company management and debtor advisors
Thomas Melvin	12/02/21	2.5	Review Company materials related to updated business plan
	12/02/21	0.5	E-mail correspondence with Company management regarding updated business plan
Thomas Melvin			
Thomas Melvin	12/06/21	2.0	Review Company materials related to updated business plan
Thomas Melvin	12/06/21	1.0	E-mail correspondence with Company management regarding updated business plan
Thomas Melvin	12/07/21	0.5	Call with Company management regarding updated business plan materials
Thomas Melvin	12/07/21	3.0	Review Company materials related to updated business plan
Thomas Melvin	12/07/21	0.5	E-mail correspondence with Company management regarding updated business plan
Thomas Melvin	12/08/21	0.5	E-mail correspondence with Company management and DPW regarding upcoming meeting
Thomas Melvin	12/09/21	1.0	Weekly call with Company management and debtor advisors
Thomas Melvin	12/09/21	2.0	Review materials and questions provided by AlixPartners and DPW
Thomas Melvin	12/10/21	0.5	Call with Company management and DPW to discuss legal matters
Thomas Melvin	12/10/21	1.0	Review material from DPW related to upcoming meeting
Thomas Melvin	12/14/21	2.0	Telephonic Board Special Committee meeting
Thomas Melvin	12/15/21	0.5	Call with internal team members regarding financial analysis
Thomas Melvin	12/16/21	1.0	Weekly call with Company management and debtor advisors
Thomas Melvin	12/16/21	1.0	Review of materials from DPW
Thomas Melvin	12/17/21	4.0	Telephonic Full Board meeting
Thomas Melvin	12/17/21	2.0	Prepare and review analysis for DPW
Thomas Melvin	12/17/21	1.0	E-mail correspondence related to analysis requested by DPW
Thomas Melvin	12/17/21	1.0	Review AlixPartners analysis
Thomas Melvin	12/18/21	1.5	Review AlixPartners analysis
Thomas Melvin	12/18/21	1.0	E-mail correspondence related to analysis requested by DPW
Thomas Melvin	12/20/21	1.0	E-mail correspondence with Company management and AlixPartners regarding VDR
Thomas Melvin	12/20/21	1.0	Review diligence requests from creditor financial advisors
Thomas Melvin	12/20/21	0.5	E-mail correspondence with internal team and creditor financial advisors regarding diligence requests
Thomas Melvin	12/21/21	2.0	Review and prepare responses to financial advisors diligence requests
Thomas Melvin	12/21/21	0.5	E-mail correspondence with Company management and AlixPartners regarding VDR
Thomas Melvin	12/21/21	1.0	Prepare and review analysis requested by Company management
Thomas Melvin	12/22/21	2.0	Prepare and review analysis requested by DPW
Thomas Melvin	12/23/21	1.0	Prepare and review analysis requested by DPW
		*	

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Professional	Date	Hours	Explanation
Thomas Melvin	12/23/21	0.5	E-mail correspondence related to analysis requested by DPW
	_		
Thomas Melvin	12/27/21	1.5	Review and prepare responses to financial advisors diligence requests
Thomas Melvin	12/27/21	0.5	Call with AlixPartners related to creditor financial advisors diligence requests
Thomas Melvin	12/27/21	0.5	E-mail correspondence with internal team and AlixPartners regarding diligence requests
Thomas Melvin	12/28/21	1.0	Review materials from Company related to business development opportunity
Thomas Melvin	12/28/21	1.0	Review AlixPartners analysis
Thomas Melvin	12/29/21	2.0	Dialed into court hearing
Thomas Melvin	12/29/21	1.0	Review and prepare responses to financial advisors diligence requests
Thomas Melvin	12/29/21	1.0	Review materials from Company management related to upcoming meeting
Thomas Melvin	12/29/21	0.5	E-mail correspondence with internal team regarding upcoming meetings
Thomas Melvin	12/29/21	0.5	E-mail correspondence with AlixPartners and Company management regarding upcoming meetings
Thomas Melvin	12/30/21	1.0	Weekly call with Company management and debtor advisors
Thomas Melvin	12/30/21	1.0	Telephonic Special Committee meeting
Thomas Melvin	12/30/21	1.0	E-mail correspondence with internal team regarding upcoming meetings
Thomas Melvin	12/30/21	2.0	Prepare and review analysis requested by DPW
Thomas Melvin	12/30/21	1.5	Review and prepare responses to financial advisors diligence requests
		57.0	

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Professional	Date	Hours	Explanation
Jovana Arsic	12/02/21	1.0	Bi-weekly call with management and other advisors
Jovana Arsic	12/06/21	2.0	Review of financial analysis
Jovana Arsic	12/09/21	1.0	Bi-weekly call with management and other advisors
Jovana Arsic	12/16/21	1.0	Bi-weekly call with management and other advisors
Jovana Arsic	12/16/21	2.0	Dialed in to December omnibus hearing
Jovana Arsic	12/18/21	2.0	Review of financial analysis
Jovana Arsic	12/23/21	1.0	Bi-weekly call with management and other advisors
Jovana Arsic	12/29/21	2.0	Dialed in to court hearing
Jovana Arsic	12/29/21	2.0	Review of financial analysis
Jovana Arsic	12/30/21	1.0	Bi-weekly call with management and other advisors
		15.0	

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HOURLY DETAILS FOR THE PERIOD OF

DECEMBER 1, 2021 THROUGH DECEMBER 31, 2021

Professional	Date	Hours	Explanation
Lukas Schwarzmann	12/02/21	1.0	Biweekly call
Lukas Schwarzmann	12/02/21	3.0	Financial Analysis
Lukas Schwarzmann	12/06/21	3.0	Financial Analysis
Lukas Schwarzmann	12/09/21	1.0	Biweekly call
Lukas Schwarzmann	12/16/21	1.0	Biweekly call
Lukas Schwarzmann	12/16/21	4.0	Financial Analysis
Lukas Schwarzmann	12/17/21	3.0	Financial Analysis
Lukas Schwarzmann	12/18/21	3.0	Financial Analysis
Lukas Schwarzmann	12/21/21	4.0	Financial Analysis
Lukas Schwarzmann	12/22/21	3.0	Financial Analysis
Lukas Schwarzmann	12/27/21	3.0	Financial Analysis
Lukas Schwarzmann	12/28/21	2.0	Financial Analysis
Lukas Schwarzmann	12/29/21	3.0	Financial Analysis
		34.0	

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SUMMARY OF HOURS FOR THE PERIOD OF JANUARY 1, 2022 THROUGH JANUARY 31, 2022

Professional	Title	Hours
Jamie O'Connell	Partner	17.0
Joe Turner	Managing Director	33.5
Tom Melvin	Vice President	91.5
Jovana Arsic	Vice President	18.0
Lukas Schwarzmann	Analyst	39.0
	Total	199.0

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Professional	Date	Hours	Explanation
* ' 0.0 !!	01/02/22	2.5	
Jamie O'Connell	01/03/22	0.5	Internal team call regarding various matters
Jamie O'Connell	01/06/22	1.5	Weekly update call with management and advisors
Jamie O'Connell	01/07/22	0.5	Call with management regarding various matters
Jamie O'Connell	01/10/22	0.5	Call with J. Turner regarding various matters
Jamie O'Connell	01/10/22	1.0	Call with management regarding various matters
Jamie O'Connell	01/11/22	1.0	Special Committee call
Jamie O'Connell	01/13/22	1.0	Weekly update call with management and advisors
Jamie O'Connell	01/18/22	0.5	Call regarding various matters
Jamie O'Connell	01/18/22	1.0	Internal team call regarding financial analyses
Jamie O'Connell	01/19/22	0.5	Internal team call regarding financial analyses
Jamie O'Connell	01/20/22	0.5	Call with J. Turner regarding various matters
Jamie O'Connell	01/21/22	4.0	Board call
Jamie O'Connell	01/24/22	0.5	Call regarding financial analysis
Jamie O'Connell	01/25/22	0.5	Call regarding financial analysis
Jamie O'Connell	01/25/22	0.5	Review and comment on draft fee statement
Jamie O'Connell	01/27/22	0.5	Weekly update call with management and advisors
Jamie O'Connell	01/27/22	0.5	Call with J. Turner regarding various matters
Jamie O'Connell	01/29/22	0.5	Call regarding financial analysis
Jamie O'Connell	01/31/22	0.5	Internal team call regarding various matters
Jamie O'Connell	01/31/22	1.0	Special Committee call
		17.0	

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Professional	Date	Hours	Explanation
Joe Turner	01/03/22	0.5	Internal team call regarding various matters
Joe Turner	01/05/22	0.5	Emails and communications on various items
Joe Turner	01/05/22	2.0	Review of various financial analyses
Joe Turner	01/06/22	1.5	Weekly update call with management and advisors
Joe Turner	01/07/22	0.5	Call with management regarding various matters
Joe Turner	01/10/22	0.5	Call with J. O'Connell regarding various matters
Joe Turner	01/10/22	1.0	Call with management regarding various matters
Joe Turner	01/11/22	1.0	Special Committee call
Joe Turner	01/13/22	1.0	Weekly update call with management and advisors
Joe Turner	01/18/22	0.5	Call regarding various matters
Joe Turner	01/18/22	2.5	Review of various financial analyses
Joe Turner	01/18/22	2.5	Board presentation preparation
Joe Turner	01/18/22	1.0	Internal team call regarding financial analyses
Joe Turner	01/19/22	0.5	Internal team call regarding financial analyses
Joe Turner	01/19/22	3.0	Review of various financial analyses
Joe Turner	01/20/22	0.5	Call with J. O'Connell regarding various matters
Joe Turner	01/20/22	1.5	Prep for Board call
Joe Turner	01/20/22	0.5	Review of various financial analyses
Joe Turner	01/20/22	1.0	Weekly update call with management and advisors
Joe Turner	01/21/22	6.0	Board call (inc. prep)
Joe Turner	01/24/22	0.5	Call regarding financial analysis
Joe Turner	01/25/22	0.5	Call regarding financial analysis
Joe Turner	01/25/22	0.5	Emails and communications on various items
Joe Turner	01/25/22	0.5	Review and comment on draft fee statement
Joe Turner	01/26/22	0.5	Emails and communications on various items
Joe Turner	01/27/22	0.5	Weekly update call with management and advisors
Joe Turner	01/27/22	0.5	Call with J. O'Connell regarding various matters
Joe Turner	01/29/22	0.5	Call regarding financial analysis
Joe Turner	01/31/22	0.5	Internal team call regarding various matters
Joe Turner	01/31/22	1.0	Special Committee call
		33.5	

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Professional	Date	Hours	Explanation
Th M l	01/02/22	1.0	Design of an like a design dilicense as week
Thomas Melvin	01/02/22	1.0	Review of creditor advisor diligence requests
Thomas Melvin	01/02/22	1.0	E-mail correspondence with AlixPartners and internal team regarding upcoming meeting
Thomas Melvin	01/03/22	0.5	Call with AlixPartners and creditor advisors regarding business development opportunity
Thomas Melvin	01/03/22	2.5	Review of creditor advisor diligence requests and draft responses
Thomas Melvin	01/03/22	1.0	E-mail correspondence with creditor advisors and Company management regarding upcoming meeting
Thomas Melvin	01/03/22	1.0	Review of requests from Company management
Thomas Melvin	01/04/22	1.0	Call with Company management and AlixPartners regarding creditor advisor diligence requests
Thomas Melvin	01/04/22	2.5	Coordination related to upcoming Management meeting with creditor financial advisors
Thomas Melvin	01/04/22	1.5	Review of creditor advisor diligence requests and draft responses
Thomas Melvin	01/05/22	0.5	Call with AlixPartners and DPW regarding upcoming meetings
Thomas Melvin	01/05/22	0.5	Call with Company management to discuss creditor advisor diligence requests
Thomas Melvin	01/05/22	1.0	Coordination related to upcoming Management meeting with creditor financial advisors
Thomas Melvin	01/05/22	2.0	Review of creditor advisor diligence requests and draft responses
Thomas Melvin	01/05/22	2.0	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/06/22	1.0	Weekly call with Company management and debtor advisors
Thomas Melvin	01/06/22	2.5	Review of creditor advisor diligence requests and draft responses
Thomas Melvin	01/06/22	1.0	E-mail correspondence with Company management and creditor financial advisors related to diligence requests
Thomas Melvin	01/07/22	1.0	Coordination related to upcoming Management meeting with creditor financial advisors
Thomas Melvin	01/07/22	1.5	Call with Company management and creditor financial advisors to walk through presentation
Thomas Melvin	01/07/22	0.5	Call with creditor financial advisors to discuss management meeting and diligence requests
Thomas Melvin	01/07/22	1.0	Review of creditor advisor diligence requests and draft responses
Thomas Melvin	01/08/22	1.0	Review of creditor advisor diligence requests and draft responses
Thomas Melvin	01/10/22	1.5	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/10/22	0.5	E-mail correspondence with Company management related to diligence requests
Thomas Melvin	01/11/22	1.0	Attended Special Committee meeting
Thomas Melvin	01/11/22	1.0	Call with Company management to discuss creditor advisor diligence requests
Thomas Melvin	01/11/22	2.5	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/11/22	1.0	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/11/22	0.5	E-mail correspondence with Company management and creditor advisors related to diligence requests
Thomas Melvin	01/12/22	1.0	Call with internal team regarding financial analysis
Thomas Melvin	01/12/22	0.5	Call with internal team regarding creditor advisor diligence requests
Thomas Melvin	01/12/22	0.5	Call with creditor financial advisor to discuss diligence requests and responses
Thomas Melvin	01/12/22	1.0	Review of creditor advisor diligence requests and draft responses
THOMAS IVICIVIII	01/12/22	1.0	review of election daylor difference requests and draft responses

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Professional	Date	Hours	Explanation
Thomas Malvin	01/12/22	1.0	Proporation and raviagy of analysis related to questions from directors
Thomas Melvin Thomas Melvin	01/12/22 01/12/22	1.0 0.5	Preparation and review of analysis related to questions from directors Prepare and review agenda for weekly call
	01/12/22		
Thomas Melvin		1.0	Weekly call with Company management and debtor advisors
Thomas Melvin	01/13/22	0.5	Call with AlixPartners to discuss financial analysis
Thomas Melvin	01/13/22	1.5	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/13/22	0.5	Call with AlixPartners related to diligence requests
Thomas Melvin	01/14/22	1.5	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/15/22	1.0	Review of AlixPartners analysis
Thomas Melvin	01/16/22	0.5	Call with internal team regarding various analyses
Thomas Melvin	01/17/22	0.5	Call with AlixPartners and Company management related to financial analyses
Thomas Melvin	01/17/22	1.5	Review of DPW and AlixPartners analyses
Thomas Melvin	01/17/22	1.5	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/18/22	1.0	Call with internal team regarding various analyses and upcoming meetings
Thomas Melvin	01/18/22	2.5	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/18/22	1.0	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/19/22	1.0	Call with internal team regarding various analyses and upcoming meetings
Thomas Melvin	01/19/22	1.5	Call with AlixPartners, DPW and Company management regarding various matters
Thomas Melvin	01/19/22	2.0	Review analyses form AlixPartners and DPW
Thomas Melvin	01/19/22	1.5	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/19/22	1.0	E-mail correspondence with internal team, AlixPartners and DPW related to presentation drafts
Thomas Melvin	01/19/22	1.0	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/20/22	2.5	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/21/22	4.0	Attended Board meeting
Thomas Melvin	01/21/22	1.0	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/22/22	0.5	Call with internal team regarding financial analysis
Thomas Melvin	01/23/22	1.0	E-mail correspondence with creditor advisors and Company management regarding diligence request
Thomas Melvin	01/24/22	0.5	Call with internal team regarding creditor advisor diligence requests
Thomas Melvin	01/25/22	2.0	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/25/22	0.5	E-mail correspondence with AlixPartners regarding creditor diligence requests
Thomas Melvin	01/26/22	1.0	Prepare and review analysis responsive to DPW request
Thomas Melvin	01/26/22	1.0	Review AlixPartners analysis
Thomas Melvin	01/26/22	1.0	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/26/22	2.5	Prepare and review responses to creditor financial advisor diligence requests
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Professional	Date	Hours	Explanation
Thomas Melvin	01/26/22	1.5	E-mail correspondence with DPW and Company management related to various matters
Thomas Melvin	01/26/22	0.5	Prepare and review agenda for weekly call
Thomas Melvin	01/27/22	1.0	Weekly call with Company management and debtor advisors
Thomas Melvin	01/27/22	1.5	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/28/22	1.0	Preparation and review of analysis related to questions from directors
Thomas Melvin	01/28/22	1.0	Prepare and review responses to creditor financial advisor diligence requests
Thomas Melvin	01/31/22	0.5	Call with internal team regarding various matters
Thomas Melvin	01/31/22	1.0	Attended Special Committee meeting
Thomas Melvin	01/31/22	1.5	Review of business development opportunity
Thomas Melvin	01/31/22	2.0	Prepare and review responses to creditor financial advisor diligence requests
		91.5	

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Professional	Date	Hours	Explanation
Jovana Arsic	01/03/22	0.5	Call with management regarding various matters
Jovana Arsic	01/04/22	0.5	Call with management regarding various matters
Jovana Arsic	01/06/22	1.0	Weekly call with management and other advisors
Jovana Arsic	01/07/22	1.0	Call with management regarding various matters
Jovana Arsic	01/12/22	1.0	Dialed in to court hearing
Jovana Arsic	01/13/22	1.0	Weekly call with management and other advisors
Jovana Arsic	01/17/22	3.0	Preparation and review of materials
Jovana Arsic	01/18/22	3.0	Preparation and review of materials
Jovana Arsic	01/19/22	2.0	Preparation and review of materials
Jovana Arsic	01/19/22	2.0	Call with management and other advisors
Jovana Arsic	01/20/22	1.0	Preparation and review of materials
Jovana Arsic	01/24/22	1.0	Preparation and review of materials
Jovana Arsic	01/27/22	0.5	Weekly call with management and other advisors
Jovana Arsic	01/30/22	0.5	Internal team call regarding various matters
		18.0	

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Professional	Date	Hours	Explanation
Lukas Schwarzmann	01/04/22	0.5	Call with management regarding various matters
Lukas Schwarzmann	01/06/22	3.0	Financial analysis
Lukas Schwarzmann	01/06/22	1.5	Biweekly call
Lukas Schwarzmann	01/07/22	2.0	Financial analysis
Lukas Schwarzmann	01/07/22	1.0	Call with management regarding various matters
Lukas Schwarzmann	01/10/22	2.0	Financial analysis
Lukas Schwarzmann	01/11/22	0.5	Call regarding financial analysis
Lukas Schwarzmann	01/11/22	3.0	Financial analysis
Lukas Schwarzmann	01/12/22	0.5	Internal discussion
Lukas Schwarzmann	01/12/22	0.5	Call with management regarding various matters
Lukas Schwarzmann	01/12/22	2.0	Financial analysis
Lukas Schwarzmann	01/13/22	2.0	Financial analysis
Lukas Schwarzmann	01/13/22	1.0	Biweekly call
Lukas Schwarzmann	01/14/22	3.0	Financial analysis
Lukas Schwarzmann	01/15/22	2.0	Financial analysis
Lukas Schwarzmann	01/16/22	2.0	Financial analysis
Lukas Schwarzmann	01/17/22	0.5	Call regarding financial analysis
Lukas Schwarzmann	01/17/22	2.0	Financial analysis
Lukas Schwarzmann	01/18/22	1.0	Financial analysis
Lukas Schwarzmann	01/19/22	0.5	Call with management regarding various matters
Lukas Schwarzmann	01/19/22	2.0	Financial analysis
Lukas Schwarzmann	01/20/22	1.0	Biweekly call
Lukas Schwarzmann	01/20/22	2.0	Financial analysis
Lukas Schwarzmann	01/24/22	2.0	Financial analysis
Lukas Schwarzmann	01/27/22	1.0	Biweekly call
Lukas Schwarzmann	01/31/22	0.5	Internal discussion
		39.0	